# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# **FORM 10-Q**

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☑ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2020

or

 $\square$  Transition report pursuant to Section 13 or 15(d) of the Securities exchange act of 1934

For the transition period from

to

Commission file number: 001-37856

# Medpace Holdings, Inc.

(Exact name of registrant as specified in its charter)

Delaware

Title of each class

Common Stock \$0.01 par value

Class
Common Stock \$0.01 par value

(State or other jurisdiction of incorporation or organization)

32-0434904

(I.R.S. Employer Identification No.)

Name of each exchange on which registered

**NASDAQ** Global Select Market

**Number of Shares Outstanding** 

35,374,485 shares outstanding as of April 24, 2020

5375 Medpace Way, Cincinnati, OH 45227 (Address of principal executive offices) (Zip Code)

(513) 579-9911

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Trading Symbol(s)

**MEDP** 

	-							
Indicate by check mark whether 1934 during the preceding 12 months requirements for the past 90 days. Yes	(or for such shorter perio							
Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes 🗵 No 🗆								
Indicate by check mark whether an emerging growth company. See the company" in Rule 12b-2 of the Exchar	e definitions of "large acc				-			
Large accelerated filer  Non-accelerated filer  Emerging growth company				Accelerated filer Smaller reporting company				
If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.								
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes 🔲 No 🗵								
Indicate the number of shares outstanding of each of the issuer's classes of Common Stock, as of the latest practicable date.								

# MEDPACE HOLDINGS, INC. AND SUBSIDIARIES FORM 10-Q FOR QUARTERLY PERIOD ENDED MARCH 31, 2020

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## PART I — FINANCIAL INFORMATION

**Item 1. Financial Statements** 

# MEDPACE HOLDINGS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)

(Amounts in thousands, except share amounts)	As	Of			
	March 31, 2020		December 31. 2019		
ASSETS					
Current assets:					
Cash and cash equivalents	\$ 133,999	\$	131,920		
Accounts receivable and unbilled, net (includes \$2.8 million and \$1.9 million with related parties at					
March 31, 2020 and December 31, 2019, respectively)	136,374		155,662		
Prepaid expenses and other current assets	 32,629		29,446		
Total current assets	303,002		317,028		
Property and equipment, net	50,015		47,292		
Operating lease right-of-use assets	58,667		52,152		
Goodwill	662,427		662,396		
Intangible assets, net	52,353		54,350		
Deferred income taxes	490		376		
Other assets	 10,680		9,477		
Total assets	\$ 1,137,634	\$	1,143,071		
LIABILITIES AND SHAREHOLDERS' EQUITY	 				
Current liabilities:					
Accounts payable (includes \$0.1 million and \$0.2 million with related parties at March 31, 2020 and					
December 31, 2019, respectively)	\$ 16,985	\$	22,404		
Accrued expenses	107,005		109,252		
Advanced billings (includes \$1.1 million and \$3.0 million with related parties at March 31, 2020 and					
December 31, 2019, respectively)	189,562		192,359		
Other current liabilities	 25,099		18,987		
Total current liabilities	338,651		343,002		
Operating lease liabilities	51,395		45,212		
Deferred income tax liability	14,022		12,849		
Other long-term liabilities	 15,767		15,725		
Total liabilities	419,835		416,788		
Commitments and contingencies (see Note 11)					
Shareholders' equity:					
Preferred stock - \$0.01 par-value; 5,000,000 shares authorized; no shares issued and outstanding at					
March 31, 2020 and December 31, 2019, respectively	-		-		
Common stock - \$0.01 par-value; 250,000,000 shares authorized at March 31, 2020 and December 31,					
2019, respectively; 35,484,473 and 36,065,278 shares issued and outstanding at March 31, 2020 and					
December 31, 2019, respectively	355		360		
Treasury stock - 200,000 shares at March 31, 2020 and December 31, 2019, respectively	(6,030)		(6,030)		
Additional paid-in capital	673,372		666,585		
Retained earnings	53,831		68,109		
Accumulated other comprehensive loss	 (3,729)		(2,741)		
Total shareholders' equity	717,799		726,283		
Total liabilities and shareholders' equity	\$ 1,137,634	\$	1,143,071		

# MEDPACE HOLDINGS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)

(Amounts in thousands, except per share amounts)

Three Months Ended March 31,

		2020	.11 51,	2019
Revenue, net (includes \$5.5 million and \$5.1 million with related parties for the three months ended		2020		2013
March 31, 2020 and 2019, respectively)	\$	230,879	\$	200,741
Operating expenses:				
Direct service costs, excluding depreciation and amortization		88,795		75,109
Reimbursed out-of-pocket expenses		77,006		70,594
Total direct costs	·	165,801		145,703
Selling, general and administrative		25,124		21,308
Depreciation		2,453		1,991
Amortization		1,997		5,844
Total operating expenses	·	195,375		174,846
Income from operations		35,504		25,895
Other income (expense), net:				
Miscellaneous income (expense), net		617		(282)
Interest income (expense), net		357		(955)
Total other income (expense), net		974		(1,237)
Income before income taxes	·	36,478		24,658
Income tax provision		7,524		5,460
Net income	\$	28,954	\$	19,198
Net income per share attributable to common shareholders:				
Basic	\$	0.80	\$	0.54
Diluted	\$	0.76	\$	0.51
Weighted average common shares outstanding:				
Basic		36,024		35,698
Diluted		38,030		37,285

# MEDPACE HOLDINGS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (UNAUDITED)

19,198
(274)
18,924
9

# MEDPACE HOLDINGS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY (UNAUDITED)

(Amounts in thousands)					A	dditional			Ac	ccumulated Other		
		Common Treasury Paid-In Accumulated				d Comprehensive						
	S	tock		Stock	(	C <b>apital</b>		Deficit		Loss		Total
BALANCE — December 31, 2018	\$	356	\$	(6,030)	\$	639,381	\$	(41,487)	\$	(2,517)	\$	589,703
Impact to Retained Earnings from adoption of												
ASU 2016-02								9,153				9,153
BALANCE — January 1, 2019		356		(6,030)		639,381		(32,334)		(2,517)		598,856
Net income								19,198				19,198
Foreign currency translation										(274)		(274)
Stock-based compensation expense						3,183						3,183
Stock options exercised		1				933						934
BALANCE — March 31, 2019	\$	357	\$	(6,030)	\$	643,497	\$	(13,136)	\$	(2,791)	\$	621,897

	Coi	mmon	Tì	reasurv		dditional Paid-In	R	etained	 cumulated Other prehensive	
	S	tock		Stock	(	Capital	E	arnings	Loss	Total
BALANCE — December 31, 2019	\$	360	\$	(6,030)	\$	666,585	\$	68,109	\$ (2,741)	\$ 726,283
Net income								28,954		28,954
Foreign currency translation									(988)	(988)
Stock-based compensation expense						5,445				5,445
Stock options exercised		1				1,342				1,343
Repurchases of common stock		(6)						(43,232)		(43,238)
BALANCE — March 31, 2020	\$	355	\$	(6,030)	\$	673,372	\$	53,831	\$ (3,729)	\$ 717,799

# MEDPACE HOLDINGS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

(Amounts in thousands)

Three Months Ended

(zinounis ir urusunus)	March 31,							
	2020		2019					
CASH FLOWS FROM OPERATING ACTIVITIES:								
Net income	\$ 28,954	\$	19,198					
Adjustments to reconcile net income to net cash provided by operating activities:								
Depreciation	2,453		1,991					
Amortization	1,997		5,844					
Stock-based compensation expense	5,445		3,183					
Amortization of debt issuance costs and discount	-		138					
Noncash lease expense	2,917		2,363					
Deferred income tax provision	1,079		656					
Amortization and adjustment of deferred credit	(181)		(200)					
Other	(67)		(43)					
Changes in assets and liabilities:								
Accounts receivable and unbilled, net	19,301		4,255					
Prepaid expenses and other current assets	(2,694)		(1,642)					
Accounts payable	(6,809)		(2,684)					
Accrued expenses	(1,757)		(5,221)					
Advanced billings	(2,695)		2,437					
Lease liabilities	(2,236)		(2,041)					
Other assets and liabilities, net	3,441		5,771					
Net cash provided by operating activities	49,148		34,005					
CASH FLOWS FROM INVESTING ACTIVITIES:								
Property and equipment expenditures	(5,561)		(2,520)					
Other	39		(1,322)					
Net cash used in investing activities	 (5,522)		(3,842)					
CASH FLOWS FROM FINANCING ACTIVITIES:								
Proceeds from stock option exercises	1,331		972					
Repurchases of common stock	(41,776)		-					
Payment of debt	-		(24,000)					
Net cash used in financing activities	(40,445)		(23,028)					
EFFECT OF EXCHANGE RATES ON CASH, CASH EQUIVALENTS, AND								
RESTRICTED CASH	(1,102)		(290)					
INCREASE IN CASH, CASH EQUIVALENTS, AND RESTRICTED CASH	2,079		6,845					
CASH, CASH EQUIVALENTS, AND RESTRICTED CASH — Beginning of period	131,920		23,282					
CASH, CASH EQUIVALENTS, AND RESTRICTED CASH — End of period	\$ 133,999	\$	30,127					

# MEDPACE HOLDINGS, INC. AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) March 31, 2020

#### (1) Basis of Presentation

#### **Description of Business**

Medpace Holdings, Inc. (together with its subsidiaries, "Medpace" or the "Company"), a Delaware corporation, is a global provider of clinical research-based drug and medical device development services. The Company partners with pharmaceutical, biotechnology, and medical device companies in the development and execution of clinical trials. The Company's drug development services focus on full service Phase I-IV clinical development services and include development plan design, project management, regulatory affairs, clinical monitoring, data management and analysis, pharmacovigilance new drug application submissions, post-marketing clinical support, laboratory services, clinical human pharmacology, imaging services, and electrocardiography reading support for clinical trials.

The Company's operations are principally based in North America, Europe, and Asia.

#### **Unaudited Interim Financial Information**

The interim condensed consolidated financial statements include the accounts of the Company, are prepared in conformity with U.S. generally accepted accounting principles ("GAAP"), and are unaudited. In the opinion of the Company's management, all adjustments of a normal recurring nature necessary for a fair presentation have been reflected. Certain financial information that is normally included in annual financial statements prepared in accordance with GAAP, but that is not required for interim reporting purposes, has been omitted. The preparation of the interim condensed consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the interim condensed consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results and outcomes could differ from management's estimates and assumptions. As such, the information included in this quarterly report on Form 10-Q should be read in conjunction with the Company's audited consolidated financial statements and related notes included in the Company's Annual Report on Form 10-K for the year ended December 31, 2019 .

#### **Share Repurchases**

In the first quarter of 2018, the Board of Directors approved a share repurchase program authorizing up to \$50.0 million in share repurchases. In the first quarter of 2020, the Board of Directors approved an additional \$50.0 million in share repurchases, bringing the total to \$100.0 million authorized under the share repurchase program. During the quarter ended March 31, 2020, the Company repurchased 661,637 shares for \$43.2 million. As of March 31, 2020, \$56.8 million remained available under the repurchase program authorization.

Repurchases under the share repurchase program are executed in the open market or negotiated transactions under trading plans put in place pursuant to Rule 10b5-1. The Company constructively retires all repurchased shares with all amounts paid in excess of par value reflected within Retained earnings in the Company's condensed consolidated balance sheets. The repurchase program may be suspended or discontinued at any time without notice.

#### Supplemental Cash Flow Disclosure

During the three months ended March 31, 2020, the company engaged in a non-cash financing activity of \$1.4 million related to share repurchases executed, but not yet paid as of March 31, 2020.

#### **Recently Adopted Accounting Standards**

In June 2016, the FASB issued ASU 2016-13, "Financial Instruments-Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments" intended to provide financial statement users with more decision-useful information about expected credit losses and other commitments to extend credit held by the reporting entity. The standard replaces the incurred loss impairment methodology in current GAAP with one that reflects expected credit losses and requires consideration of a broader range of reasonable and supportable information to inform credit loss estimates. The guidance is effective for fiscal years beginning after December 15, 2019 with early adoption permitted. The Company adopted this standard in the first quarter of 2020 and it had no impact to the condensed consolidated financial statements.

#### (2) Net Income Per Share

Basic and diluted earnings or loss per share ("EPS") are computed using the two-class method, which is an earnings allocation that determines EPS for each class of common stock and participating securities according to dividends declared and participation rights in undistributed earnings. Restricted Stock Awards ("RSAs") are considered participating securities because they are legally issued at the date of grant and holders are entitled to receive non-forfeitable dividends during the vesting term.

The computation of diluted EPS includes additional common shares, such as unvested stock options with exercise prices less than the average market price of the Company's common stock during the period ("in-the-money options"), which would be considered outstanding under the treasury stock method. The treasury stock method assumes that additional shares would have to be issued in cases where the exercise price of stock options is less than the value of the common stock being acquired because the cash proceeds received from the stock option holder would not be sufficient to acquire that same number of shares. The Company does not compute diluted EPS in cases where the inclusion of such additional shares would be anti-dilutive in effect.

The following table sets forth the computation of basic and diluted earnings per share for the three months ended March 31, 2020 and 2019 (in thousands, except for earnings per share):

	Three Months Ended March 31,				
	 2020		2019		
Weighted-average shares:					
Common shares outstanding	36,024		35,698		
RSAs	 95		104		
Total weighted-average shares	 36,119		35,802		
Earnings per common share—Basic	 _		_		
Net income	\$ 28,954	\$	19,198		
Less: Undistributed earnings allocated to RSAs	 76		56		
Net income available to common shareholders—Basic	\$ 28,878	\$	19,142		
Net income per common share—Basic	\$ 0.80	\$	0.54		
		-			
Basic weighted-average common shares outstanding	36,024		35,698		
Effect of diluted shares	2,006		1,587		
Diluted weighted-average shares outstanding	 38,030		37,285		
Net income per common share—Diluted	\$ 0.76	\$	0.51		

During the three months ended March 31, 2020 and 2019, the Company had 439,405 and 0 stock options, respectively, that were excluded due to the exercise price exceeding the average fair value of the Company's common stock during the period.

### (3) Fair Value Measurements

The Company follows accounting guidance related to fair value measurements that defines fair value, establishes a framework for measuring fair value, and establishes a hierarchy for inputs used in measuring fair value. This hierarchy maximizes the use of "observable" inputs and minimizes the use of unobservable inputs by requiring that the most observable inputs be used when available. The hierarchy specifies three levels based on the inputs, as follows:

- Level 1: Valuations based on quoted prices in active markets for identical assets or liabilities.
- Level 2: Valuations based on directly observable inputs or unobservable inputs corroborated by market data.
- Level 3: Valuations based on unobservable inputs supported by little or no market activity representing management's determination of assumptions of how market participants would price the assets or liabilities.

The fair value of financial instruments such as cash and cash equivalents, accounts receivable and unbilled, net, accounts payable, accrued expenses and advanced billings approximate their carrying amounts due to their short term maturities.

The Company does not have any recurring fair value measurements as of March 31, 2020. There were no transfers between Level 1, Level 2 or Level 3 during the three months ended March 31, 2020 or March 31, 2019.

#### (4) Contract Assets and Contract Liabilities

Contract assets and liabilities are reflected in the Company's condensed consolidated balance sheets within the accounts reflected below.

#### Contract Assets

Accounts receivable represent amounts due from the Company's customers who are concentrated primarily in the pharmaceutical, biotechnology, and medical device industries. Unbilled represents revenue recognized to date that has not been billed or is not yet contractually billable to the customer. In general, amounts become billable upon the achievement of negotiated contractual events, in accordance with predetermined payment schedules or when a reimbursable expense has been incurred. Amounts classified to unbilled are those billable to customers within one year from the respective balance sheet date

Accounts receivable and unbilled, net consisted of the following (in thousands):

	As of					
	March 31,		December 31,			
	 2020		2019			
Accounts receivable	\$ 108,852	\$	127,877			
Unbilled receivables	28,059		28,368			
Less: allowance for doubtful accounts	(537)		(583)			
Total accounts receivable and unbilled, net	\$ 136,374	\$	155,662			

#### Contract Liabilities

Advanced billings represents cash received from customers, or billed amounts per an agreed upon payment schedule, in advance of services being performed or revenue being recognized.

Advanced billings consisted of the following (in thousands):

		As of				
	M	Iarch 31,	December 31,			
		2020		2019		
Advanced billings	\$ 189,562		\$	192,359		

As of March 31, 2020, we had approximately \$1.3 billion of performance obligations remaining to be performed for active projects.

#### (5) Intangible Assets, Net

Intangible assets, net consisted of the following (in thousands):

	As of			
	I	March 31, 2020		December 31, 2019
Intangible assets:		2020		2013
Finite-lived intangible assets:				
Carrying amount:				
Customer relationships		145,051		145,051
Other		3,074		3,074
Total finite-lived intangible assets		148,125	-	148,125
Accumulated amortization:				
Customer relationships		(124,375)		(122,426)
Other		(3,043)		(2,995)
Total accumulated amortization		(127,418)		(125,421)
Total finite-lived intangible assets, net		20,707		22,704
Trade name (indefinite-lived)		31,646		31,646
Total intangible assets, net	\$	52,353	\$	54,350

As of March 31, 2020, estimated amortization expense of the Company's intangible assets for each of the next five years and thereafter is as follows (in thousands):

	Am	ortization
Remainder of 2020	\$	5,879
2021		5,114
2022		3,353
2023		2,199
2024		1,443
Later years		2,719
	\$	20,707

#### (6) Accrued Expenses

Accrued expenses consisted of the following (in thousands):

		As of			
	:	March 31, 2020	D	December 31, 2019	
Employee compensation and benefits	\$	22,383	\$	34,119	
Project related reimbursable expenses		76,136		68,696	
Other		8,486		6,437	
Total accrued expenses	\$	107,005	\$	109,252	

### (7) Debt

On September 30, 2019, the Company obtained an unsecured credit facility in an aggregate principal amount up to \$50.0 million (the "Credit Facility") through its wholly owned subsidiaries, Medpace, Inc., as borrower, and Medpace IntermediateCo, Inc., as guarantor. Outstanding balances under the Credit Facility bear interest at a rate of LIBOR plus 100 basis points (1.00%). On March 30, 2020, the Company amended the credit facility to extend its expiration date to March 31, 2021 and add provisions for alternative interest rates when certain interbank market offered rates are not available.

As of March 31, 2020, there were no outstanding borrowings under the Credit Facility and \$0.2 million in letters of credit outstanding related to certain operating lease obligations, which are secured by the Credit Facility.

#### (8) Leases

The Company enters into leases for real estate and equipment. Real estate leases are for our corporate office space and laboratories around the world. Real estate leases have remaining lease terms of less than 1 year to 20 years. Many of the Company's leases include options to extend the leases on a month to month basis or for set periods for up to 20 years. Many leases also include options to terminate the leases within 1 year or per other contractual terms.

The components of lease expense were as follows (in thousands):

	 Three Months Ended March 31,			
	 2020		2019	
Operating lease cost	\$ 3,768	\$	3,117	
Variable lease cost	886		594	

Supplemental cash flow information related to the leases was as follows (in thousands):

		Three Months Ended March 31,			
	2	2020		2019	
Cash paid for amounts included in the measurement of lease liabilities:					
Operating cash flows from operating leases	\$	2,600	\$		2,216
Right-of-use assets obtained in exchange for lease obligations:					
Operating leases		10,076			3,952

Supplemental balance sheet information related to the leases was as follows (in thousands):

		As of			
	Ma	March 31,		ecember 31,	
		2020		2019	
Operating lease right-of-use assets	\$	58,667	\$	52,152	
Other current liabilities	\$	12,556	\$	10,977	
Operating lease liabilities	<u></u>	51,395		45,212	
Total operating lease liabilities	\$	63,951	\$	56,189	
			-		
Weighted Average Remaining Lease Term (years)					
Operating leases		6.2		6.3	
Weighted Average Discount Rate					
Operating leases		5.6%		6.0%	

Lease payments due related to lease liabilities as of March 31, 2020 were as follows (in thousands):

	ated Party ating Leases	_	Related Parties erating Leases	Total Operating Leases
Remainder of 2020	\$ 4,200	\$	6,920	\$ 11,120
2021	5,601		9,716	15,317
2022	5,269		6,516	11,785
2023	3,613		5,566	9,179
2024	3,613		4,294	7,907
Later years	9,666		11,339	21,005
Total lease payments	 31,962		44,351	76,313
Less: imputed interest	(5,755)		(6,607)	(12,362)
Total	\$ 26,207	\$	37,744	\$ 63,951

As of March 31, 2020, we have several additional leases with contractual obligations, which have not yet commenced, with future payments of \$125.9 million. This includes a lease related to a corporate office under construction in Cincinnati, Ohio, which has not yet commenced, with future payments of \$124.0 million. This lease will commence in fiscal year 2020 with an initial lease term of 20 years and a renewal option for two 10-year terms at prevailing market rates.

#### (9) Shareholder's Equity and Stock-Based Compensation

The Company granted 312,897 awards to employees under the 2016 Incentive Award Plan during the three months ended March 31, 2020, consisting of 20,724 restricted stock awards ("RSA") and 92,768 restricted stock units ("RSU") vesting after four years, and 199,405 fully-vested stock option awards. The Company granted 268,617 awards to employees under the 2016 Incentive Award Plan during the three months ended March 31, 2019, consisting of 5,000 stock option awards and 164,200 RSU vesting after four years, 77,417 fully-vested stock option awards and 22,000 stock option awards with vesting in twelve equal monthly installments beginning on March 31, 2019.

#### Award Activity

The following table sets forth the Company's stock option activity:

	Three Months Ended March 31, 2020			
	Stock Options		Weighted Average Exercise Price	
Outstanding - beginning of period	3,030,071	\$	34.50	
Granted	199,405	\$	107.93	
Exercised	(80,832)	\$	16.61	
Forfeited/Expired	(38,100)	\$	38.41	
Outstanding - end of period	3,110,544	\$	39.63	
Exercisable - end of period	1,563,803	\$	48.54	

The following table sets forth the Company's RSA/RSU activity:

	Three Months Ended March 31, 2020
	Shares/Units
Outstanding and unvested - beginning of period	569,770
Granted	113,492
Vested	-
Forfeited	(5,000)
Outstanding and unvested - end of period	678,262
Cumulative vested shares - end of period	1,913,916

Stock-based compensation expense recognized in the condensed consolidated statements of operations related to all outstanding stock based compensation awards is summarized below (in thousands):

	 Three Months Ended March 31,			
	2020		2019	
Total direct costs	\$ 2,006	\$	1,560	
Selling, general and administrative	3,439		1,623	
Total stock-based compensation expense	\$ 5,445	\$	3,183	

#### (10) Income Taxes

The Company's effective income tax rate was 20.6% and 22.1% for the three months ended March 31, 2020 and 2019, respectively. The Company's effective income tax rate for the three months ended March 31, 2020 varied from the U.S. statutory rate of 21% primarily due to the impact of state taxes, which was favorably offset by previously acquired tax attributes, tax benefits related to Foreign Derived Intangible Income (FDII) and excess tax benefits recognized from share-based compensation.

#### (11) Commitments and Contingencies

#### Legal Proceedings

The Company is involved in legal proceedings from time to time in the ordinary course of its business, including employment claims and claims related to other business transactions. The Company cannot predict with certainty the outcome of such proceedings, but it believes that adequate reserves have been recorded and losses already recognized with respect to such proceedings, which were immaterial as of March 31, 2020 and December 31, 2019. There is a reasonable possibility that a loss exceeding amounts already recognized may be incurred related to these actions; however, the Company believes that such potential losses were immaterial as of March 31, 2020.

#### **Purchase Commitments**

The Company has several minimum purchase commitments for project related supplies totaling \$11.8 million. In return for the commitment, Medpace receives preferential pricing. The commitments expire at various times through 2026.

#### (12) Related Party Transactions

#### **Employee Loans**

The Company periodically extends short term loans or advances to employees, typically upon commencement of employment. Total receivables as a result of these employee advances of \$0.2 million existed at March 31, 2020 and December 31, 2019, respectively, and are included in the Prepaid expenses and other current assets and Other assets line items of the condensed consolidated balance sheets, respectively, depending on the contractual repayment date.

#### Service Agreements

Cymabay Therapeutics, Inc. ("Cymabay")

Cymabay is a clinical-stage biopharmaceutical company developing therapies to treat metabolic diseases with high unmet medical need, including serious rare and orphan disorders. A Medpace employee was a member Cymabay's board of directors from the first quarter of 2016 until his resignation in the first quarter of 2020. The Company and Cymabay entered into a MSA dated October 21, 2016. Subsequently, the Company and Cymabay have entered into several task orders for the Company to perform clinical trial related services. During the three months ended March 31, 2019, the Company recognized total revenue from Cymabay of \$3.1 million in the Company's condensed consolidated statements of operations. As of December 31, 2019, the Company had Advanced billings from Cymabay of \$1.6 million in the condensed consolidated balance sheets. As of December 31, 2019, the Company had Accounts receivable and unbilled, net from Cymabay of \$1.4 million recorded in the condensed consolidated balance sheets. As of the first quarter of 2020, Cymabay is no longer considered a related party.

#### LIB Therapeutics LLC and subsidiaries ("LIB")

Certain executives and employees of the Company, including the chief executive officer, are members of LIB's board of managers. The Company entered into a MSA dated November 24, 2015 with LIB, a company that engages in research, development, marketing and commercialization of pharmaceutical drugs. Subsequently, the Company and LIB have entered into several task orders for the Company to perform clinical trial related services. During the three months ended March 31, 2020 and 2019, the Company recognized total revenue from LIB of \$1.0 million and \$0.7 million, respectively, in the Company's condensed consolidated statements of operations. As of March 31, 2020 and December 31, 2019, respectively, the Company had Advanced billings from LIB of \$0.4 million and \$0.5 million recorded in the condensed consolidated balance sheets. In addition, as of March 31, 2020 and December 31, 2019, respectively, the Company had Accounts receivable and unbilled, net from LIB of \$0.6 million and \$0.3 million recorded in the condensed consolidated balance sheets.

#### CinRX Pharma and subsidiaries ("CinRx")

Certain executives and employees of the Company, including the chief executive officer, are members of CinRx's board of managers and/or have equity investments in CinRx, a biotech company. The Company and CinRx have entered into several task orders for the Company to perform clinical trial related services. During the three months ended March 31, 2020 and 2019, the Company recognized total revenue from CinRx of \$4.4 million and \$1.4 million, respectively, in the Company's condensed consolidated statements of operations. As of March 31, 2020 and December 31, 2019, respectively, the Company had Advanced billings from CinRx of \$0.7 million and \$0.9 million recorded in the condensed consolidated balance sheets. As of March 31, 2020 and December 31, 2019 the Company had Accounts receivable and unbilled, net from CinRx of \$2.2 million and \$0.2 million, respectively, in the condensed consolidated balance sheets.

#### The Summit, a Dolce Hotel ("The Summit")

The Summit Hotel, located on the Medpace campus, is owned by the chief executive officer, and managed by an unrelated hospitality management entity. Medpace incurs travel lodging and meeting expenses at The Summit. During the three months ended March 31, 2020 and 2019, Medpace incurred expenses of \$0.2 million and \$0.1 million at The Summit, respectively.

#### Leased Real Estate

#### Headquarters Lease

The Company entered into an operating lease for its corporate headquarters with an entity that is wholly owned by the chief executive officer of the Company. The Company has evaluated its relationship with the related party and concluded that the related party is not a variable interest entity because the Company has no direct ownership interest or relationship other than the lease. The lease for headquarters is for an initial term of twelve years through November 2022 with a renewal option for one 10-year term at prevailing market rates. The Company pays rent, taxes, insurance, and maintenance expenses that arise from the use of the property. Annual base rent for its corporate headquarters allows for adjustments to the rental rate annually for increases in the consumer price index. Operating lease cost recognized for the three months ended March 31, 2020 and 2019 was \$0.5 million, respectively. The operating

lease cost was allocated between Total direct costs and Selling, general and administrative in the condensed consolidated statements of operations. The Operating lease right-of-use assets at March 31, 2020 and December 31, 2019 were \$ 4.8 million and \$ 5.3 million, respectively, in the condensed consolidated balance sheets. The current and long-term portions of the lease liabilities at March 31, 2020 were \$ 1.8 million and \$ 3.0 million, and were recognized in Other current liabilities and Operating lease liabilities in the condensed consolidated balance sheets. The current and long-term portions of the lease liabilities at December 31, 2019 were \$ 1.8 million and \$ 3.5 million, respectively, and were recognized in Other current liabilities and Operating lease liabilities in the condensed consolidated balance sheets.

In 2018, Medpace, Inc. entered into a multi-year lease agreement governing future occupancy of additional office space in Cincinnati, Ohio with an entity that is wholly owned by the Company's chief executive officer and certain members of his immediate family. The lease expires in 2040 and the Company has two 10-year options to extend the term of the lease.

The Company entered into two multi-year lease agreements governing the occupancy of space of two buildings in Cincinnati, Ohio with an entity that is wholly owned by the Company's chief executive officer and certain members of his immediate family. The Company assumed occupancy in 2012 and the leases expire in 2027 with the Company having one 10-year option to extend the lease term. The Company pays rent, taxes, insurance, and maintenance expenses that arise from the use of the property. Annual base rent for the corporate headquarters allows for adjustments to the rental rate annually for increases in the consumer price index. The Company has determined that the leases are operating leases. Operating lease cost recognized for the three months ended March 31, 2020 and 2019 was \$0.9 million, respectively. The operating lease cost was allocated between Total direct costs and Selling, general and administrative in the condensed consolidated statements of operations. The Operating lease right-of-use assets at March 31, 2020 and December 31, 2019 were \$21.4 million and \$21.9 million, respectively, in the condensed consolidated balance sheets. The current and long-term portions of the lease liabilities at March 31, 2020 were \$2.3 million and \$19.1 million, and were recognized in Other current liabilities at December 31, 2019 were \$2.3 million and \$19.7 million, respectively, and were recognized in Other current liabilities and Operating lease liabilities in the condensed consolidated balance sheets.

#### **Travel Services**

The Company incurs expenses for travel services for company executives provided by a private aviation charter company that is owned by the chief executive officer and the executive vice president of operations of the Company ("private aviation charter"). The Company may contract directly with the private aviation charter for the use of its aircraft or indirectly through a third party aircraft management and jet charter company (the "Aircraft Management Company"). The travel services provided are primarily for business purposes, with certain personal travel paid for as part of the executives' compensation arrangements. The Aircraft Management Company also makes the private aviation charter aircraft available to third parties. The Company incurred travel expenses of \$0.2 million and \$0.3 million during the three months ended March 31, 2020 and 2019, respectively, related to these travel services. These travel expenses are recorded in Selling, general and administrative in the Company's condensed consolidated statements of operations.

#### (13) Entity Wide Disclosures

#### Revenue by Category

The following table disaggregates our revenue by major source (in thousands):

	 Months Ended ch 31, 2020	Three Months Ended March 31, 2019
Therapeutic Area	_	
Oncology	\$ 69,212	\$ 55,962
Other	50,569	46,869
Metabolic	36,075	35,001
Cardiology	25,899	22,650
AVAI	25,147	19,924
Central Nervous System	23,977	20,335
Total revenue	\$ 230,879	\$ 200,741

In the current quarter and for all periods presented, the revenue associated with medical device projects, previously a separate therapeutic area, has been included in the respective therapeutic area that best aligns with the therapeutic focus of the medical device project and represents how management evaluates disaggregated revenue in its internal reporting.

#### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

You should read the following discussion and analysis of our financial condition and results of operations in conjunction with our condensed consolidated financial statements and the notes thereto included elsewhere in this Quarterly Report on Form 10-Q, with our audited consolidated financial statements and the notes thereto included in our Annual Report on Form 10-K for the fiscal year ended December 31, 2019 and with the information under the heading "Management Discussion and Analysis of Financial Condition and Results of Operations" in our Annual Report on Form 10-K for the fiscal year ended December 31, 2019. This item and the related discussion contain forward-looking statements reflecting current expectations that involve risks and uncertainties. Actual results and the timing of events may differ materially from those indicated in such forward-looking statements. Important factors that may cause such differences include, but are not limited to, those discussed under the "Forward-Looking Statements" below and "Risk Factors" in "Item 1A Risk Factors" of Part I of our Annual Report on Form 10-K for the fiscal year ended December 31, 2019.

#### **Forward-Looking Statements**

This Quarterly Report on Form 10-Q contains forward-looking statements. We intend such forward-looking statements to be covered by the safe harbor provisions for forward-looking statements contained in Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. All statements other than statements of historical facts contained herein, including statements regarding our results of operations; financial position and performance; liquidity and our ability to fund our business operations and initiatives; capital expenditure and debt service obligations; business strategies, plans and goals, including those related to operations, marketing, acquisitions and expansion of our business; product approvals and plans; industry trends; expectations regarding consumer behaviors and trends; our culture and operating philosophy; human resource management; arrangements with and delivery of our services to the customers; conversion of backlog; dividend policy; legal proceedings; and our objectives for future operations, are forwardlooking statements. The words "expect," "anticipate," "intend," "plan," "believe," "seek," "seek," "will," "would," "target," and similar expressions are intended to identify forward-looking statements, Forward-looking statements are based largely on our current expectations and projections about future events and financial trends that we believe may affect our financial condition, results of operations, business strategy, short-term and long-term business operations and objectives, and financial needs. These forward-looking statements are subject to inherent uncertainties, risks, changes in circumstances and other important factors that are difficult to predict. Moreover, we operate in a very competitive and rapidly changing environment in which new risks emerge from time to time. It is not possible for our management to predict all risks, nor can we assess the impact of all important factors on our business or the extent to which any factor, or combination of such factors, may cause actual results to differ materially from those contained in any forward-looking statements we may make. In light of these risks, uncertainties and assumptions, the forward-looking events and circumstances discussed may not occur and our financial condition and actual results could differ materially and adversely from those anticipated or implied in the forward-looking statements. We caution you therefore against relying on these forward-looking statements.

We qualify all of our forward-looking statements by these cautionary statements. Except as required by applicable law, we do not plan to publicly update or revise any forward-looking statements contained herein, whether as a result of any new information, future events, changed circumstances or otherwise. For a further discussion of the risks relating to our business, see "Item 1A Risk Factors" of our Annual Report on Form 10-K for the fiscal year ended December 31, 2019 and "Part II – Other Information, Item 1A Risk Factors" herein .

#### **Business Overview**

We are one of the world's leading clinical contract research organizations, or CROs, by revenue, solely focused on providing scientifically-driven outsourced clinical development services to the biotechnology, pharmaceutical and medical device industries. Our mission is to accelerate the global development of safe and effective medical therapeutics. We differentiate ourselves from our competitors by our disciplined operating model centered on providing full-service Phase I-IV clinical development services and our therapeutic expertise. We believe this combination results in timely and cost-effective delivery of clinical development services for our customers. We believe that we are a partner of choice for small- and mid-sized biopharmaceutical companies based on our ability to consistently utilize our full-service, disciplined operating model to deliver timely and high-quality results for our customers.

We focus on conducting clinical trials across all major therapeutic areas, with particular strength in Cardiology, Metabolic Disease, Oncology, Central Nervous System ("CNS"), Antiviral and Anti-infective ("AVAI"), as well as therapeutic expertise in Medical Devices. Our global platform includes approximately 3,600 employees across 37 countries as of March 31, 2020, providing our customers with broad access to diverse markets and patient populations as well as local regulatory expertise and market knowledge.

#### **How We Generate Revenue**

We earn fees through the performance of services detailed in our customer contracts. Contract scope and pricing is typically based on either a fixed-fee or unit-of-service model, with consideration of activities performed by third parties, as well as ancillary costs necessary to deliver on the contract scope that are reimbursable by our customers. Our contracts can range in duration from a few months to several years. These contracts are individually priced and negotiated based on the anticipated project scope, including the complexity of the project and the performance risks inherent in the project. The majority of our contracts are structured with an

upfront fee that is collected at the time of contract signing, and the balance of the fee is collected over the duration of the contract either through an arranged billing schedule or upon completion of certain performance targets or defined milestones.

Revenue, which is distinct from billing and cash receipt, is recognized based on the satisfaction of the individual performance obligations identified in each contract. Substantially all of our customer contracts consist of a single performance obligation, as the promise to transfer the individual services defined in the contracts are not separately identifiable from other promises in the contract, and therefore not distinct. Our performance obligations are generally satisfied over time and recognized as services are performed. The progression of our contract performance obligations are measured primarily utilizing the input method of cost to cost. Cancellation provisions in our contracts allow our customers to terminate a contract either immediately or according to advance notice terms specified within the applicable contract, which is typically 30 days. Contract cancellation may occur for various reasons, including, but not limited to, adverse patient reactions, lack of efficacy, or inadequate patient enrollment. Upon cancellation, we are entitled to fees for services rendered through the date of termination, including payment for subsequent services necessary to conclude the study or close out the contract. These fees are typically discussed and agreed upon with the customer and are realized as revenue when we believe the amount can be estimated reliably and its realization is probable. Changes in revenue from period to period are driven primarily by new business volume and task order execution activity, project cancellations, and the mix of active studies during a given period that can vary based on therapeutic area and or study life cycle stage.

#### **Costs and Expenses**

Our costs and expenses are comprised primarily of our total direct costs, selling, general and administrative costs, depreciation and amortization and income taxes.

#### **Total Direct Costs**

Total direct costs are primarily driven by labor and related employee benefits, but also include contracted third party service related expenses, fees paid to site investigators, reimbursed out of pocket expenses, laboratory supplies and other expenses contributing to service delivery. The other costs of service delivery can include office rent, utilities, supplies and software licenses which are allocated between Total direct costs and selling, general and administrative expenses based on the estimated contribution among service delivery and support function efforts on a percentage basis. Total direct costs are expensed as incurred and are not deferred in anticipation of contracts being awarded or finalization of changes in scope. Total direct costs, as a percentage of net revenue, can vary from period to period due to project labor efficiencies, changes in workforce, compensation/bonus programs and service mix.

#### Selling, General and Administrative

Selling, general and administrative expenses are primarily driven by compensation and related employee benefits, as well as rent, utilities, supplies, software licenses, professional fees (e.g., legal and accounting expenses), bad debt expense, travel, marketing and other operating expenses.

#### **Depreciation**

Depreciation is provided on our property and equipment on the straight-line method at rates adequate to allocate the cost of the applicable assets over their estimated useful lives, which is three to five years for computer hardware, software, phone, and medical imaging equipment, five to seven years for furniture and fixtures and other equipment, and thirty to forty years for buildings. Leasehold improvements are amortized on a straight-line basis over the shorter of the estimated useful life of the improvement or the associated remaining lease term.

#### Amortization

Amortization relates to finite-lived intangible assets recognized as expense using the straight-line method or using an accelerated method over their estimated useful lives, which range in term from 5 to 15 years.

#### **Income Tax Provision**

Income tax provision consists of federal, state and local taxes on income in multiple jurisdictions. Our income tax is impacted by the pre-tax earnings in jurisdictions with varying tax rates and any related tax credits that may be available to us. Our current and future provision for income taxes will vary from statutory rates due to the impact of valuation allowances in certain countries, income tax incentives, certain non-deductible expenses, and other discrete items.

#### **Key Performance Metrics**

To evaluate the performance of our business, we utilize a variety of financial and performance metrics. These key measures include new business awards, cancellations and backlog.

#### New Business Awards, Cancellations and Backlog

New business awards represent the value of anticipated future net revenue that has been awarded during the period that is recognized in backlog. This value is recognized upon the signing of a contract or receipt of a written pre-contract confirmation from a customer that confirms an agreement in principle on budget and scope. New business awards also include contract amendments, or changes in scope, where the customer has provided written authorization for changes in budget and scope or has approved us to perform additional work as of the measurement date. Awards may not be recognized as backlog after consideration of a number of factors, including whether (i) the relevant net revenue is expected only after a pending regulatory hurdle, which might result in cancellation of the study, (ii) the customer funding needed for commencement of the study is not believed to have been secured or (iii) study timelines are uncertain or not well defined. In addition, study amounts that extend beyond a three-year timeline are not included in backlog. The number and amount of new business awards can vary significantly from period to period, and an award's contractual duration can range from several months to several years based on customer and project specifications.

Cancellations arise in the normal course of business and are reflected when we receive written confirmation from the customer to cease work on a contractual agreement. The majority of our customers can terminate our contracts without cause upon 30 days' notice. Similar to new business awards, the number and amount of cancellations can vary significantly period over period due to timing of customer correspondence and study-specific circumstances.

Net new business awards represent gross new business awards received in a period offset by total cancellations in that period. Net new business awards were \$246.9 million and \$248.7 million for the three months ended March 31, 2020 and 2019, respectively.

Backlog represents anticipated future net revenue from net new business awards that have not commenced or are currently in process but not complete. Reported backlog will fluctuate based on new business awards, changes in the scope of existing contracts, cancellations, revenue recognition on existing contracts and foreign exchange adjustments from non-U.S. dollar denominated backlog. As of March 31, 2020, our backlog increased by \$186.1 million, or 16.8%, to \$1,294.2 million compared to \$1,108.1 million as of March 31, 2019.

The effect of foreign currency adjustments on backlog was as follows: unfavorable foreign currency adjustments of \$3.9 million for the three months ended March 31, 2020 and unfavorable foreign currency adjustments of \$1.8 million for the three months ended March 31, 2019.

Backlog and net new business award metrics may not be reliable indicators of our future period revenue as they are subject to a variety of factors that may cause material fluctuations from period to period. These factors include, but are not limited to, changes in the scope of projects, cancellations, and duration and timing of services provided.

#### C oronavirus (COVID-19)

On March 11, 2020, the World Health Organization declared the coronavirus COVID-19 outbreak to be a pandemic. This pandemic has resulted in increased travel restrictions and caused the shutdown of many businesses in countries in which we operate. While we continue to operate globally, the level of activity at each of our locations varies depending on the local governmental requirements and guidelines. The majority of our office staff are effectively working remotely and our labs are fully operational with modifications made to ensure the safety of our employees. The diversion of resources to treat COVID-19 patients has significantly impacted the operations at most of the investigative sites where patients in our clinical trials are recruited and treated. This has resulted in reduced trial starts and slowed new business awards, each of which results in decreased revenues. Depending on the duration of the disruption, ongoing studies may be cancelled and some of our clients may lack the funding to complete trials which are extended due to slowed recruitment of patients. We work with many smaller clients with limited financial resources and market disruptions may make raising additional funds difficult. Travel restrictions and business closures have also impacted study participants and clinical sites which affects our ability to efficiently provide clinical trial services. As a result, we are working with our customers to develop solutions to limit disruption to clinical trials while following required regulatory guidelines and maintaining quality to ensure the health and well-being of study participants. These include alternative assessment methods such as virtual monitoring visits. The COVID-19 outbreak has already had a significant adverse effect on the first quarter of fiscal 2020 and we believe that the outbreak will have an increasing adverse impact on our results of operations in the future. In connection with this expected adverse impact, we have also evaluated our headcount needs in a number of geographies

#### **Exchange Rate Fluctuations**

The majority of our contracts and operational transactions are U.S. dollar denominated. The Euro represents the largest foreign currency denomination of our contractual and operational exposure. As a result, a portion of our revenue and expenses are subject to exchange rate fluctuations. We have translated the Euro into U.S. dollars using the following average exchange rates based on data obtained from www.xe.com:

	Three Months 1	Ended March 31,
	2020	2019
U.S. Dollars per Euro:	1.10	1.14

#### **Results of Operations**

Three Months Ended March 31, 2020 compared to Three Months Ended March 31, 2019

	Three Months Ended							
		March 31,				61	0.4	
(Amounts in thousands, except percentages)		2020		2019		Change	% Change	
Revenue, net	\$	230,879	\$	200,741	\$	30,138	15.0%	
Direct service costs, excluding depreciation and amortization		88,795		75,109		13,686	18.2%	
Reimbursed out-of-pocket expenses		77,006		70,594		6,412	9.1%	
Total direct costs	· · · · · · · · · · · · · · · · · · ·	165,801		145,703		20,098	13.8%	
Selling, general and administrative		25,124		21,308		3,816	17.9%	
Depreciation		2,453		1,991		462	23.2%	
Amortization		1,997		5,844		(3,847)	(65.8)%	
Total operating expenses		195,375		174,846		20,529	11.7%	
Income from operations		35,504		25,895		9,609		
Miscellaneous income (expense), net		617		(282)		899		
Interest income (expense), net		357		(955)		1,312		
Income before income taxes		36,478		24,658		11,820		
Income tax provision		7,524		5,460		2,064		
Net income	\$	28,954	\$	19,198	\$	9,756		

#### Total revenue

Total revenue increased by \$30.1 million to \$230.9 million for the three months ended March 31, 2020, from \$200.7 million for the three months ended March 31, 2019. The increase was primarily driven by growth within the Oncology, AVAI and other uncategorized therapeutic areas.

#### Total direct costs

Total direct costs increased by \$20.1 million, to \$165.8 million for the three months ended March 31, 2020 from \$145.7 million for the three months ended March 31, 2019. The increase was primarily attributed to higher reimbursed out-of-pocket expenses and higher personnel costs to support the growth in service activities. Reimbursed out-of-pocket expenses, which can fluctuate significantly from period to period based on the timing of program initiation and closeout, increased \$6.4 million for the three months ended March 31, 2020, compared to the same period in the prior year. The higher personnel costs portion increased by \$11.9 million for the three months ended March 31, 2020, compared to the same period in the prior year.

#### Selling, general and administrative

Selling, general and administrative expenses increased by \$3.8 million, to \$25.1 million for the three months ended March 31, 2020 from \$21.3 million for the three months ended March 31, 2019. This increase was primarily driven by higher personnel costs. The higher personnel costs portion increased by \$4.0 million for the three months ended March 31, 2020, compared to the same period in the prior year.

#### Depreciation and Amortization

Depreciation and amortization expense decreased by \$3.4 million, to \$4.5 million for the three months ended March 31, 2020 from \$7.8 million for the three months ended March 31, 2019. The decrease in depreciation and amortization was primarily related to the continued amortization of our definite lived intangible assets, which are amortized on an accelerated basis.

#### Miscellaneous income (expense), net

Miscellaneous income (expense), net increased by \$0.9 million to \$0.6 million of income for the three months ended March 31, 2020 from \$0.3 million of expense for the three months ended March 31, 2019. These changes were mainly attributable to foreign exchange gains or losses that arise in connection with the revaluation of short-term intercompany balances between our domestic and international subsidiaries, gains or losses from foreign currency transactions, such as those resulting from the settlement of third-party accounts receivables and payables denominated in a currency other than the local currency of the entity making the payment.

#### Interest income (expense), net

Interest income (expense), net increased by \$1.3 million to \$0.4 million of income for the three months ended March 31, 2020 from \$1.0 million of expense for the three months ended March 31, 2019. The increase in interest income (expense), net was related to a lower average outstanding balance in the three months ended March 31, 2020 under our credit facility.

#### Income tax provision

Income tax provision increased by \$2.1 million, to \$7.5 million for the three months ended March 31, 2020 from \$5.5 million for the three months ended March 31, 2019. The increase in the income tax provision was primarily attributable to an increase in pre-tax book income which was partially offset by an increase in tax benefits related to FDII and an increase in excess tax benefits recognized from share-based compensation compared to the same period in the prior year. The overall effective tax rate for the three months ended March 31, 2020 was 20.6%, compared to an overall effective tax rate of 22.1% for the three months ended March 31, 2019. The decrease in the overall effective tax rate was primarily attributable to an increase in tax benefits related to Foreign Derived Intangible Income (FDII) and an increase in excess tax benefits recognized from share-based compensation compared to the same period in the prior year.

#### **Liquidity and Capital Resources**

We assess our liquidity in terms of our ability to generate cash to fund our operating, investing and financing activities. Our principal sources of liquidity are operating cash flows and funds available for borrowing under our unsecured credit facility consisting of up to a \$50.0 million revolving line of credit which we entered into on September 30, 2019 (the "Credit Facility"). As of March 31, 2020, we had cash and cash equivalents of \$134.0 million. Approximately \$21.8 million of cash and cash equivalents, none of which was restricted, was held by our foreign subsidiaries as of March 31, 2020. On March 30, 2020, we extended the expiration date of the Credit Facility to March 31, 2021 and added provisions for alternative interest rates when certain interbank market offered rates are not available.

As of March 31, 2020, we had \$49.8 million available for borrowing under the Credit Facility. Our expected primary cash needs on both a short and long-term basis are for investment in operational growth, capital expenditures, share repurchases, selective strategic bolt-on acquisitions, other investments, and other general corporate needs. We have historically funded our operations and growth with cash flow from operations and borrowings under our credit facilities. We expect to continue expanding our operations through organic growth and potentially highly selective bolt-on acquisitions and investments. We expect these activities will be funded from

existing cash, cash flow from operations and, if necessary, borrowings under our existing or future credit facilities. We have deemed that foreign earnings will be indefinitely reinvested and therefore we have not provided taxes on these earnings. While we do not anticipate the need to repatriate these foreign earnings for liquidity purposes given our cash flows from operations and available borrowing under existing and future credit facilities, we would incur taxes on these earnings if the need for repatriation due to liquidity purposes arises.

	Three Months Ended March 31,						
Cash Flows (Amounts in thousands)		2020		2019			
Net cash provided by operating activities	\$	49,148	\$	34,005			
Net cash used in investing activities		(5,522)		(3,842)			
Net cash used in financing activities		(40,445)		(23,028)			
Effect of exchange rates on cash, cash equivalents and restricted cash		(1,102)		(290)			
Increase in cash, cash equivalents and restricted cash	\$	2,079	\$	6,845			

#### Cash Flow from Operating Activities

Cash flows from operations are driven mainly by net income, stock based compensation expense and net movement in accounts receivable and unbilled, net, and accounts payable. Accounts receivable and unbilled, net and advanced billings fluctuate on a regular basis as we perform our services, bill our customers and ultimately collect on those receivables. We attempt to negotiate payment terms in order to provide for payments prior to or soon after the provision of services, but this timing of collection can vary significantly on a period by period comparative basis.

Net cash flows provided by operating activities was \$49.1 million for the three months ended March 31, 2020 beginning with net income of \$29.0 million. Adjustments to reconcile net income to net cash provided by operating activities were \$13.6 million, primarily related to amortization of intangibles of \$2.0 million, depreciation of \$2.5 million, stock based compensation expense of \$5.4 million and noncash lease expense of \$2.9 million. Changes in operating assets and liabilities provided \$6.5 million in operating cash flows and was primarily driven by decreased accounts receivable and unbilled, net of \$19.3 million and a change in other assets and liabilities, net of \$3.4 million, offset by decreased accounts payable of \$6.8 million.

Net cash flows provided by operating activities was \$34.0 million for the three months ended March 31, 2019 beginning with net income of \$19.2 million. Adjustments to reconcile net income to net cash provided by operating activities were \$13.9 million, primarily related to amortization of intangibles of \$5.8 million, depreciation of \$2.0 million, stock based compensation expense of \$3.2 million and noncash lease expense of \$2.4 million. Changes in operating assets and liabilities provided \$0.9 million in operating cash flows and was primarily driven by a change in other assets and liabilities, net of \$5.8 million and decreased accounts receivable and unbilled, net of \$4.3 million, offset by increased accrued expenses of \$5.2 million.

#### Cash Flow from Investing Activities

Net cash used in investing activities was \$5.5 million for the three months ended March 31, 2020 primarily consisting of property and equipment expenditures.

Net cash used in investing activities was \$3.8 million for the three months ended March 31, 2019 primarily consisting of property and equipment expenditures.

#### Cash Flow from Financing Activities

Net cash used in financing activities was \$40.4 million for the three months ended March 31, 2020 primarily related to \$41.8 million in repurchases of common stock.

Net cash used in financing activities was \$23.0 million for the three months ended March 31, 2019 primarily related to \$24.0 million in principal payments on our Prior Senior Secured Term Loan Facility.

#### **Share Repurchases**

In the first quarter of 2018, the Board of Directors approved a share repurchase program authorizing up to \$50.0 million in share repurchases. In the first quarter of 2020, the Board of Directors approved an additional \$50.0 million in share repurchases, bringing the total to \$100.0 million authorized under the share repurchase program. During the quarter ended March 31, 2020, the Company repurchased 661,637 shares for \$43.2 million. As of March 31, 2020, \$56.8 million remained available under the repurchase program authorization.

Repurchases under the share repurchase program are executed in the open market or negotiated transactions under trading plans put in place pursuant to Rule 10b5-1. The Company constructively retires all repurchased shares with all amounts paid in excess of par value reflected within Retained earnings in the Company's condensed consolidated balance sheets. The repurchase program may be suspended or discontinued at any time without notice.

#### **Indebtedness**

As of March 31, 2020, we had no indebtedness and \$0.2 million in letters of credit outstanding related to certain operating lease obligations, which are secured by the Credit Facility. Refer to Note 7 of the Notes to Condensed Consolidated Financial Statements for details regarding our Credit Facility.

#### **Contractual Obligations and Commercial Commitments**

We have various contractual obligations, which are recorded as liabilities in our condensed consolidated financial statements. Other items are not recognized as liabilities in our condensed consolidated financial statements but are required to be disclosed. There have been no material changes, outside of the ordinary course of business, to our contractual obligations as previously disclosed in our Annual Report on Form 10-K for the fiscal year ended December 31, 2019.

#### **Off-Balance Sheet Arrangements**

Off-balance sheet arrangements refer to any transaction, agreement or other contractual arrangement to which an entity not consolidated under our entity structure exists, where we have an obligation arising under a guarantee contract, derivative instrument or variable interest or a retained or contingent interest in assets transferred to such an entity or similar arrangement that serves as credit, liquidity or market risk support for such assets. We have no off-balance sheet arrangements currently.

#### **Critical Accounting Policies and Estimates**

The preparation of financial statements in accordance with generally accepted accounting principles in the United States of America, or U.S. GAAP, requires us to make a variety of decisions which affect reported amounts and related disclosures, including the selection of appropriate accounting principles and the assumptions on which to base accounting estimates. In reaching such decisions, we apply judgment based on our understanding and analysis of the relevant circumstances, including our historical experience and other assumptions. Actual results could differ from our estimates. We are committed to incorporating accounting principles, assumptions and estimates that promote the representational faithfulness, verifiability, neutrality and transparency of the accounting information included in the financial statements.

There have been no significant changes in the critical accounting policies and estimates as previously described in our Annual Report on Form 10-K for the fiscal year ended December 31, 2019.

#### **Effect of Recent Accounting Pronouncements**

Refer to Note 1 of the Condensed Consolidated Financial Statements for management's discussion of the effect of recent accounting pronouncements.

#### Item 3. Quantitative and Qualitative Disclosures About Market Risk

Other than the negative impact the recent outbreak of the coronavirus (COVID-19) has had and will continue to have on our business and results of operations as discussed elsewhere in this report, there have been no material changes to our quantitative and qualitative disclosures about market risk as compared to the quantitative and qualitative disclosures about market risk described in our Annual Report on Form 10-K for the fiscal year ended December 31, 2019.

#### **Item 4. Controls and Procedures**

#### Limitations on Effectiveness of Controls and Procedures

In designing and evaluating our disclosure controls and procedures, management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives. In addition, the design of disclosure controls and procedures must reflect the fact that there are resource constraints and that management is required to apply judgment in evaluating the benefits of possible controls and procedures relative to their costs.

#### **Evaluation of Disclosure Controls and Procedures**

The Company's management, with the participation of the President and Chief Executive Officer (the Principal Executive Officer) and Chief Financial Officer (the Principal Financial Officer), has evaluated the effectiveness of the Company's disclosure controls and procedures, as defined in Rules 13(a)-15(e) and 15(d)-15(e) of the Securities Exchange Act of 1934 (Exchange Act), as of the end of the period covered by this report. Based on this evaluation, we concluded that, as of the end of the period covered by this report, our disclosure controls and procedures were effective in providing reasonable assurance that information required to be disclosed by us in the reports we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's forms and rules, and the material information relating to the Company is accumulated and communicated to management, including the President and Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosures.

Control systems, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that control objectives are met. Because of inherent limitations in all control systems, no evaluation of controls can provide assurance that all control issues and instances of fraud, if any, within a company will be detected. Additionally, controls can be circumvented by individuals, by collusion of two or more people or by management override. Over time, controls can become inadequate because of changes in conditions or the degree of compliance may deteriorate. Further, the design of any system of controls is based in part upon assumptions about the likelihood of future events. There can be no assurance that any design will succeed in achieving its stated goals under all future conditions. Because of the inherent limitations in any cost-effective control system, misstatements due to errors or fraud may occur and not be detected.

#### Changes in Internal Control over Financial Reporting

In the ordinary course of business, we routinely enhance our information systems by either upgrading current systems or implementing new ones. There were no changes in our internal control over financial reporting that occurred during the three months ended March 31, 2020 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

#### PART II—OTHER INFORMATION

#### **Item 1. Legal Proceedings**

We are party to legal proceedings incidental to our business. While the outcome of these matters could differ from management's expectations, we do not believe that the resolution of these matters is reasonably likely to have a material adverse effect to our financial statements.

#### Item 1A. Risk Factors

There have been no material changes from risk factors as previously disclosed in the Company's fiscal 2019 Annual Report on Form 10-K in response to Item 1A of Part I of Form 10-K, except that we are adding the following risk factor discussion relating to coronavirus COVID-19.

#### The outbreak of the coronavirus (COVID-19) is materially and adversely affecting our business.

On March 11, 2020, the World Health Organization declared the coronavirus COVID-19 outbreak to be a pandemic. This pandemic has resulted in increased travel restrictions and caused the shutdown of many businesses in countries in which we operate. While we continue to operate globally, the level of activity at each of our locations varies depending on the local governmental requirements and guidelines. The majority of our office staff are effectively working remotely and our labs are fully operational with modifications made to ensure the safety of our employees. The diversion of resources to treat COVID-19 patients has significantly impacted the operations at most of the investigative sites where patients in our clinical trials are recruited and treated. This has resulted in reduced trial starts and slowed new business awards, each of which results in decreased revenues. Depending on the duration of the disruption, ongoing studies may be cancelled and some of our clients may lack the funding to complete trials which are extended due to slowed recruitment of patients. We work with many smaller clients with limited financial resources and market disruptions may make raising additional funds difficult. Travel restrictions and business closures have also impacted study participants and clinical sites which affects our ability to efficiently provide clinical trial services. As a result, we are working with our customers to develop solutions to

limit disruption to clinical trials while following required regulatory guidelines and maintaining quality to ensure the health and well-being of study participants. These include alternative assessment methods such as virtual monitoring visits. The COVID-19 outbreak has already had a significant adverse effect on the first quarter of fiscal 2020 and we believe that the outbreak will have an increasing adverse impact on our results of operations in the future. In connection with this expected adverse impact, we have also evaluated our headcount needs in a number of geographies and implemented some staff reductions where appropriate. As we cannot predict the duration or scope of the pandemic, the future financial impact on our results of operations and financial condition cannot be reasonably estimated, but will likely be material.

#### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

#### **Share Repurchases**

This table provides certain information with respect to our monthly repurchases of the Company's common stock during the first quarter of fiscal year 2020:

Period	Total Number of Shares Purchased	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publically Announced Plan	Approximate Dollar Value of Share That May Yet Be Purchased Under the Plan		
March 1, 2020, through March 31, 2020	661,637	\$ 65.3	661,637	\$ 56,784,756		
Total	661,637	\$ 65.3	2 661,637			

All share repurchases were made using cash resources and executed pursuant to established Rule 10b5-1 trading plans. Our share repurchases may occur through open market purchases or negotiated transactions. The above table excludes shares repurchased to settle employee tax withholding related to the vesting of stock awards.

We returned \$43.2 million to shareholders in the form of share repurchases in the first quarter of fiscal year 2020. Refer to Note 1 – Basis of Presentation of the Notes to Condensed Consolidated Financial Statements (Part I, Item 1 of this Form 10-Q) for further discussion regarding share repurchases.

#### **Recent Sales of Unregistered Securities**

Date	Equity Plan	Number of Stock Options Exercised	Exercise Price	Approximate regate Purchase Price
January 2, 2020	2014 Equity Incentive Plan	555	\$ 16.20	\$ 9,000
January 31, 2020	2014 Equity Incentive Plan	23,702	14.41	341,500
January 31, 2020	2014 Equity Incentive Plan	2,962	16.20	48,000
February 18, 2020	2014 Equity Incentive Plan	2,305	14.41	33,200
February 18, 2020	2014 Equity Incentive Plan	2,592	16.20	42,000
February 21, 2020	2014 Equity Incentive Plan	200	14.41	2,900
February 24, 2020	2014 Equity Incentive Plan	1,667	14.41	24,000
February 27, 2020	2014 Equity Incentive Plan	1,628	14.41	23,500
February 27, 2020	2014 Equity Incentive Plan	3,222	16.20	52,200
February 28, 2020	2014 Equity Incentive Plan	200	14.41	2,900
February 28, 2020	2014 Equity Incentive Plan	2,777	18.23	50,600
March 2, 2020	2014 Equity Incentive Plan	3,166	14.41	45,600
March 4, 2020	2014 Equity Incentive Plan	2,962	16.20	48,000
March 6, 2020	2014 Equity Incentive Plan	876	14.41	12,600
March 9, 2020	2014 Equity Incentive Plan	150	14.41	2,200
March 12, 2020	2014 Equity Incentive Plan	150	14.41	2,200
March 13, 2020	2014 Equity Incentive Plan	250	14.41	3,600
March 16, 2020	2014 Equity Incentive Plan	3,179	14.41	45,800
March 17, 2020	2014 Equity Incentive Plan	250	14.41	3,600
March 18, 2020	2014 Equity Incentive Plan	6,102	14.41	87,900
March 18, 2020	2014 Equity Incentive Plan	2,369	16.20	38,400
March 18, 2020	2014 Equity Incentive Plan	1,603	18.23	29,200
March 19, 2020	2014 Equity Incentive Plan	4,443	14.41	64,000
March 19, 2020	2014 Equity Incentive Plan	1,111	16.20	18,000
March 23, 2020	2014 Equity Incentive Plan	500	14.41	7,200
March 23, 2020	2014 Equity Incentive Plan	1,111	16.20	18,000
March 27, 2020	2014 Equity Incentive Plan	355	14.41	5,100
March 27, 2020	2014 Equity Incentive Plan	445	16.20	7,200
Total		70,832		\$ 1,068,400

All of the forgoing transactions involved issuances of securities to employees of the Company and are exempt from registration pursuant to Rule 701 promulgated under the Securities Act of 1933, as amended, as transactions pursuant to benefit plans and contracts relating to compensation.

### Use of Proceeds from Registered Securities

Not applicable.

### **Item 3. Defaults Upon Senior Securities**

None.

#### **Item 4. Mine Safety Disclosures**

Not applicable.

#### **Item 5. Other Information**

None.

#### Item 6. Exhibits

The exhibits in the accompanying Exhibit Index preceding the signature page are filed or furnished as a part of this report and are incorporated herein by reference.

# EXHIBIT INDEX

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Exhibit Number	Exhibit Description	Form	File No.	Exhibit	Filing Date	Filed/ Furnished Herewith
10.1	Amendment No. 1 dated March 30, 2020 to Loan Agreement dated as of September 30, 2019, by and among Medpace, Inc., as borrower, and PNC Bank, National Association	8-K	001-37856	10.1	4/1/2020	
31.1	Rule 13a-14(a) / 15d-14(a) Certification of Chief Executive Officer					*
31.2	Rule 13a-14(a) / 15d-14(a) Certification of Chief Financial Officer					*
32.1	Section 1350 Certification of Chief Executive Officer					**
32.2	Section 1350 Certification of Chief Financial Officer					**
101.INS	Inline XBRL Instance Document – the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document					*
101.SCH	Inline XBRL Taxonomy Extension Schema Document					*
101.CAL	Inline XBRL Taxonomy Calculation Linkbase Document					*
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document					*
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document					*
101.PRE	Inline XBRL Taxonomy Extension Presentation					*
104	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101)					
* Filed her	ewith.					
** Furnishe	d herewith.					

### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

## MEDPACE HOLDINGS, INC.

/s/ Jesse J. Geiger

Jesse J. Geiger

Chief Financial Officer, and Chief Operating Officer, Laboratory

Operations

(Authorized Officer and Principal Financial Officer)

Date: April 29, 2020

#### I, August J. Troendle, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of Medpace Holdings, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: April 29, 2020

/s/ August J. Troendle

August J. Troendle

President, Chief Executive Officer and Chairman of the

Board of Directors

(Principal Executive Officer)

#### I, Jesse J. Geiger, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of Medpace Holdings, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: April 29, 2020

/s/ Jesse J. Geiger

Jesse J. Geiger

Chief Financial Officer and Chief Operating Officer,

Laboratory Operations

(Principal Financial Officer)

#### CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350 AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Medpace Holdings, Inc. (the "Company") on Form 10-Q for the quarter ended March 31, 2020 filed with the Securities and Exchange Commission on the date hereof (the "Report"), I certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company for the periods presented therein.

Date: April 29, 2020

By: /s/ August J. Troendle

August J. Troendle

President, Chief Executive Officer and
Chairman of the Board of Directors
(Principal Executive Officer)

#### CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350 AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Medpace Holdings, Inc. (the "Company") on Form 10-Q for the quarter ended March 31, 2020 filed with the Securities and Exchange Commission on the date hereof (the "Report"), I certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company for the periods presented therein.

Date: April 29, 2020

By: /s/ Jesse J. Geiger

Jesse J. Geiger
Chief Financial Officer and Chief Operating Officer,
Laboratory Operations
(Principal Financial Officer)